

# Toward Next Steps in School Improvement: Addressing Barriers to Learning and Teaching

ddressing barriers to learning and teaching, enhancing engagement, and reengaging disconnected students enables all students to have an equal opportunity for success at school. To these ends, every school, with statend district coaching, needs to develop and fully integrate a learning supports component by weaving together the resources of school, home, and community into a full continuum of integrated systems of intervention. Such a continuum encompasses resources, s trategies, and practices that provide physical, social, emotional, and cognitive supports in the classrom and schoolwide. A comprehensive, cohesive, and coherent system of learning supports is essential to reducing dropout rates, narrowing the achievement gap, and strengthening school improvement.\*

#### The Aim is to Build a Comprehensive System

Exhibit A outlines *levels* of intervention. The figure is designed to introduce a continuum as *one facet* of establishing, over time, a comprehensive, multifaceted, cohesive approach that strives to

- promote healthy development and prevent problems
- intervene early to address problems as soon after onset as is feasible
- assist with chronic and severe problems.

In keeping with public education and public health perspectives, such a continuumencompasses efforts to enable academic, social, emotional, and physical development and to address behavior, learning, and emotional problems at every school and in every community.

As graphically illustrated in Exhi bit A, (a) each level represents a subsystem, (b) the three subsystems overlap, and (c) all thre e require integration into an overall system.

# A Comprehensive System Requires Weaving School and Community Resources Together

The school and community examples listed in the exhibit highlight programs focused on individuals, families, and the contexts in which they live, work, and play. There is a focus on mental and physical health, education, and social services. Some of the examples reflect the type of categorical thinking about problems that contributes to fragmentation, redundancy, and counterproductive competition for sparse resources.

Moving away from fragmented approaches requires more than coordination. It involves weaving together school and community efforts at each level of the conti nuum in ways consistent with institutional missions and sparse resources. And, system building requires concurrent intra- and inter-program integration over extended periods of time.

Note that the continuum helps highl ight the principle of appropriately using the least restrictive and nonintrusive forms of intervention in responding to problems and accommodating diversity.

#### A Comprehensive System Reduces the Number of Students Who Require Specialized Supports

Many problems are not discrete and m ust be addressed holistically and developmentally and with attention to root causes. An appreciation of these matters helps m inimize tendencies to develop separate programs for each observed problem. In turn, this enables coordination and integration of resources which can increase impact and cost-effectiveness.

As graphically illustrated by the tapering of the three levels of intervention in the exhibit, development of a fully integrated set of interventions is meant to reduce the number of individuals who require spec ialized supports. That is, the aim is to prevent the majority of problems, deal with another significant segment as soon after problem onset as is feasible, and end up with relatively few students needing specialized assistance and other intensive and costly interventions. For individual students, this means preventing and m inimizing as m any problems as feasible and doing so in ways that maximize engagement in productive learning. For the school and community as a whole, the intent is to produce a safe, he althy, nurturing environment/culture characterized by respect for differences, trust, caring, support, and expectations for a bright future.

#### **Each Level has Content**

As can be seen in Exhibit B, focusing only on a continuum of intervention i s insufficient. For example, "mapping" done with respect to three levels of intervention does not do enough to escape the trend to generate laundry lists of program services at each 1 evel. By com bining the three system levels with a categorization of intervention content focus, we generate a matrix that constitutes a prototype interven tion framework for a comprehensive system of learning supports. Such a matrix can guide and unify school im provement planning for developing such a system. The matrix provides a unifying framework for mapping what is in place and analyzing gaps. Overtim e, such mapping and analyses are needed at the school level, for a family of schools (e.g., a feeder pattern of schools), at the district level, com munity-wide, and at regional, state, and national levels.

# **Continuum** + **Content** = **An Enabling Component**

In our work, we operationalize a comprehensive system of learning supports as an *Enabling* or *Learning Supports Component* (see Exhibit C). This helps to coalesce and enhance program s with the aim of ensuring all students have an equal opportunity to succeed at school. A critical matter is defining what the entire school must do to enable *all* students to learn and *all* teachers to teach effectively. School-wide approaches are especially important where large numbers of students are affected and at a ny school that is not yet paying adequate attention to equity and diversity concerns.

As indicated in the Exhibit, an enabling component involves first addressing interfering factors *and then* (re-)engaging students in classroom instruction. The

reality is that interventions that do not include an emphasis on ensuring students a re engaged meaningfully in classroom learning generally are insufficient in sustaining, over tim e, student involvement, good behavior, a nd effective learning at school.

In essence, beginning in the clas sroom with differentiated classroom practices and by ensuring school-wide learning supports, an Enabling or Learning Supports Component

- addresses barriers through a broader view of "basics" and through effective accommodation of individual differences and disabilities
- enhances the focus on motivational considerations with a special emphasis on intrinsic motivation as it relates to individual readiness and ongoing involvement and with the intent of fostering intrinsic motivation as a basic outcome
- adds remediation, treatment, and rehabilitation as necessary, but only as necessary.

To conclude: Addressing barriers to learning and teaching and reengaging disconnected students is a school improvement imperative. Developing and implementing a com prehensive, multifaceted, and cohesive system of learning supports is the next evolutionary stage in meeting this im perative. It is the m issing component in efforts to close the achievem ent gap, enhance school safety, reduce dropout rates, shut down the pipeline from schools to prisons, and promote well-being and social justice.

One document in the toolkit is: Frameworks for Systemic Transformation of Student and Learning Supports – http://smhp.psych.ucla.edu/pdfdocs/systemic/frameworksforsystemictransformation.pdf

The toolkit also has the set of self-study surveys related to developing a comprehensive system of student/learning supports. One of these is a survey of "systems" designed to help determine the degree to which a comprehensive system is being developed. (Directly accessible at http://smhp.psych.ucla.edu/pdfdocs/Surveys/Set1.pdf)



<sup>\*</sup>The Center has compiled a variety of resources, including a *toolkit*, to provide ready access to a set of resources for developing a comprehensive system of student/learning supports. See http://smhp.psych.ucla.edu/summit2002/resourceaids.htm

#### Exhibit A

# Levels of Intervention:\* Connected Systems for Meeting the Needs of All Students

#### School Resources

(facilities, stakeholders, programs, services)

#### Examples:

- General health education
- Social and emotional learning programs
- Recreation programs
- Enrichment programs
- Support for transitions
- Conflict resolution
- Home involvement
- Drug and alcohol education
  - Drug counseling
  - Pregnancy prevention
  - Violence prevention
  - Gang intervention
  - Dropout prevention
  - Suicide prevention
  - Learning/behavior accommodations & response to intervention
  - Work programs
    - Special education for learning disabilities, emotional disturbance, and other health impairments

System for Promoting
Healthy Development &
Preventing Problems
primary prevention – includes

universal interventions (low end need/low cost per individual programs)

System of Early Intervention
early-after-onset – includes
selective & indicated interventions
(moderate need, moderate
cost per individual)

System of Care
treatment/indicated
interventions for severe and
chronic problems
(High end need/high cost
per individual programs)

#### **Community Resources**

(facilities, stakeholders, programs, services)

#### Examples:

- Recreation & Enrichment
- Public health & safety programs
- Prenatal care
- Home visiting programs
- Immunizations
- · Child abuse education
- Internships & community service programs
- Economic development
- Early identification to treat health problems
- Monitoring health problems
- Short-term counseling
- Foster placement/group homes
- Family support
- Shelter, food, clothing
- Job programs
- Emergency/crisis treatment
- Family preservation
- Long-term therapy
- Probation/incarceration
- Disabilities programs
- Hospitalization
- Drug treatment

Systemic collaboration is essential to establish interprogram connections on a daily basis and over time to ensure seamless intervention within each system and among *systems for promoting healthy development and preventing problems, systems* of *early intervention*, and *systems of care*.

Such collaboration involves horizontal and vertical restructuring of programs and services

- (a) within jurisdictions, school districts, and community agencies (e.g., among departments, divisions, units, schools, clusters of schools)
- (b) between jurisdictions, school and community agencies, public and private sectors; among schools; among community agencies

<sup>\*</sup>Various venues, concepts, and initiatives permeate this continuum of intervention systems. For example, venues such as day care and preschools, concepts such as social and emtional learning and development, and initiatives such as positive behavior support, support, so intervention, and coordinated school health. Also, a considerable variety of staff are involved. Finally, note that this illustration of an essential continuum of intervention systems differs in significant ways from the three tier pyramid that is widely referred to in discussing universal, selective, and indicated interventions.

#### Exhibit B

# Matrix for Reviewing Scope and Content of a Component to Address Barriers to Learning\*

#### **Scope of Intervention**

|  | т.   | System for Promoting                      | System for                                     | System of Care |
|--|--|---|--|----------------|
|  | Г  | Iealthy Development & Preventing Problems | Early Intervention (Early after problem onset) |                |
|  | Classroom-<br>Focused<br>Enabling                  | -   |  |                |
| Organizing around the  Content/ "curriculum"  (for addressing barriers to learning & reengaging disconnected students) | Crisis/<br>Emergency<br>Assistance &<br>Prevention | -   |  |                |
|  | Support for transitions                            |   | <br> <br> <br>                                 |                |
|  | Home<br>Involvement<br>in Schooling                |   |  |                |
|  | Community<br>Outreach/<br>Volunteers               |   | <br> <br> <br>                                 |                |
|  | Student and Family Assistance                      |   | <br> <br> <br>                                 |                |

Accommodations for differences & disabilities

Specialized assistance & other intensified interventions
(e.g., Special Education & School-Based Behavioral Health)

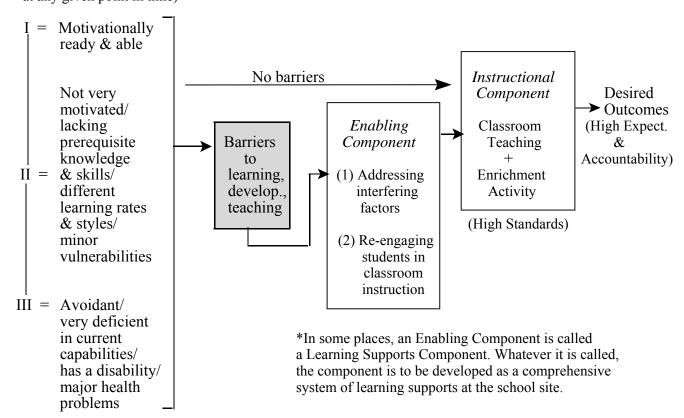
<sup>\*</sup>Note that specific school-wide and classroom-based activities related to positive behavior support, response to intervention, "prereferral" interventions, and the eight components of Center for Prevention and Disease Control's Coordinated School Health Program are embedded into the six content ("curriculum") areas.

#### **Exhibit C**

# An Enabling or Learning Supports Component to Address Barriers and Re-engage Students in Classroom Instruction\*

#### Range of Learners

(categorized in terms of their response to academic instruction at any given point in time)



#### \*Examples of Risk-Producing Conditions that Can be Barriers to Learning

### Environmental Conditions\*\* Perso

#### Neighborhood

- >extreme economic deprivation
- >community disorganization, including high levels of mobility
- >violence, drugs, etc.
- >minority and/or immigrant status

#### **Family**

- >chronic poverty
- >conflict/disruptions/violence
- >substance abuse
- >models problem behavior
- >abusive caretaking
- >inadequate provision for quality child care

#### School and Peers

- >poor quality school
- >negative encounters with teachers
- >negative encounters with peers &/or inappropriate peer models

#### **Person Factors\*\***

#### Individual

- >medical problems
- >low birth weight/
- neurodevelopmental delay
- >psychophysiological problems
- >difficult temperament & adjustment problems
- >inadequate nutrition

<sup>\*\*</sup>A reciprocal determinist view of behavior recognizes the interplay of environment and person variables.



#### Improving Schools, Engaging Students

#### **Comprehensive System of Learning Supports**

A Comprehensive System of Learning Supports enables all students to have an equal opportunity for success at school by addressing barriers to learning, enhancing engagement, and reengaging disconnected students. Every school, with state and district coaching, needs to develop and fully integrate a learning supports component by weaving together the resources of school, home, and community into a full continuum of integrated systems of intervention. Such a continuum encompasses resources, strategies, and practices that provide physical, social, emotional, and cognitive supports in the classro om and schoolwide. A comprehensive, cohesive, and coherent system of learning supports is essential to reducing dropout rates, narrowing the achievement gap, and strengthening school improvement.

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Or use our website:

#### http://smhp.psych.ucla.edu

Most Center resources are immediately accessible online at no cost and with no restrictions on use.

>For access to the latest Center developed resources, go to – http://smhp.psych.ucla.edu/review.htm

\*The Center for Mental Health in Schools is co-directed by Howard Adelman and Linda Taylor and operates under the auspices of the School Mental Health Project in the Dept. of Psychology, UCLA.